

 ROSWELL PARK <small>COMPREHENSIVE CANCER CENTER</small>	Roswell Park Comprehensive Cancer Center Policy and Procedure	Date Issued: 3/1/2000	Number: 125.1
Title: Roswell Park Comprehensive Cancer Center Corporate Code of Conduct	Revision: 11	Effective Date: 11/18/2025	
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A. GENERAL STATEMENT OF POLICY

This Code of Conduct has been adopted by the Roswell Park Comprehensive Cancer Center (Roswell Park) Board of Directors to provide standards by which members of the Roswell Park workforce will conduct themselves in order to protect and promote organization-wide integrity and to enhance Roswell Park's ability to achieve its corporate mission.

The Code of Conduct contains principles expressing the policy of Roswell Park and standards that are intended to provide additional guidance to persons functioning in managerial or administrative capacities. All members of the Roswell Park workforce are expected to conduct themselves in an appropriate, reasonable, safe manner while on Roswell Park property and when representing Roswell Park at functions conducted off the premises. It is the responsibility of each member of the Roswell Park workforce to ensure that his or her behavior and activity is consistent with the Code of Conduct.

B. SCOPE

This policy applies to all members of the Roswell Park workforce which includes employees, volunteers, students, consultants, contractors, vendors, board members, and contracted staff ("Roswell Park Workforce").

C. ADMINISTRATION

This policy will be implemented by the Board of Directors and the President & CEO, through Roswell Park's leadership and management team.

D. POLICY / PROCEDURE

PRINCIPLE 1 - PROFESSIONAL AND RESPECTFUL BEHAVIOR

Members of the Roswell Park workforce will interact with patients, visitors, colleagues and staff members in a professional, respectful and collaborative manner to encourage and facilitate a productive work environment.

Standard 1.1 - General Standards of Behavior

1. Patients, visitors, colleagues and other staff members will be treated with dignity, courtesy and friendliness. Members of the Roswell Park workforce may not physically or verbally mistreat, abuse or intimidate other individuals.

2. Physical violence or threats of violence will not be tolerated. This includes, but is not limited to, fighting, roughhousing, pushing around and wrestling as well as intimidating or threatening gestures.
3. Members of the Roswell Park workforce will speak in tones that are appropriate to a hospital environment. Obscene and/or profane language is not acceptable. Raised voices are not acceptable in public, patient care or other work areas unless necessitated by an emergency situation.
4. Inappropriate remarks about physicians, hospital staff, other providers or patients or about the quality of care being provided should not be made in public or in front of others not involved in the patient's care, nor should inappropriate entries be made in the patient's medical record. Employees and staff should address concerns about clinical judgments or quality of care directly with their supervisor in an appropriate setting. If necessary, the Chief Medical Officer may be contacted and/or the Ethics Committee may be convened.
5. Individuals who have concerns about another staff member's conduct, personal performance or competence should discuss the matter with his/her own supervisor. That individual's supervisor should report the matter to the staff member's supervisor. If an issue needs to be addressed, that supervisor should do so in a confidential manner in a private setting.
6. Each member of the Roswell Park workforce is expected to demonstrate a courteous, positive and helpful demeanor when communicating with patients, visitors, staff and the public in all verbal and written communications. If a Roswell Park workforce member cannot answer a question, he or she is to refer the individual to an office or individual who can help.
7. Employees are required to cooperate completely with legitimate investigations that may be conducted by regulatory bodies, law enforcement agencies and those authorized by Roswell Park's administration. Information provided during such investigations must be truthful and complete.
8. Generally, all employees who are patient care providers are expected to participate in every aspect of patient care provided by Roswell Park. Any request to be excused from participating in an aspect of patient care on the grounds of conflicting cultural values, ethics or religious beliefs must be submitted to the employee's appropriate department head, in writing, and will be reviewed with the Vice President for Human Resources and/or the Ethics Officer. If a reasonable accommodation cannot be provided, the employee is expected to perform assigned duties so as not to negatively affect the delivery of care or services.
9. Employees are expected to refrain from engaging in illegal activities during their work hours, and/or while on Roswell Park property or involved in Roswell Park-related activities, and/or while representing Roswell Park.
10. Employees are expected to perform work assigned by their supervisors and carry out all directives given by their supervisors unless there is an imminent safety risk. It is considered insubordination for an employee to not comply with the reasonable requests of their supervisor.

PRINCIPLE 2 - LEGAL COMPLIANCE

Roswell Park will strive to ensure all activity by or on behalf of the organization is in compliance with applicable laws.

The following standards are intended to provide guidance to members of the Roswell Park workforce including employees and management in administrative positions to assist them in their obligation to comply with applicable laws. These standards are neither exclusive nor complete. All members of the Roswell Park workforce are required to comply with all applicable laws, whether or not specifically

addressed in these policies. If questions regarding the existence of, interpretation or application of any law arise, they should be directed to the Roswell Park Chief Legal Officer or Executive Director Corporate Compliance and Patient Privacy. If contacted by a legal body or regulatory agency, related to Roswell Park, the member of the Roswell Park Workforce should immediately notify the Roswell Park Chief Legal Officer or Compliance department.

Standard 2.1 Antitrust

All members of the Roswell Park Workforce must comply with applicable antitrust and similar laws which regulate competition. Examples of conduct prohibited by the laws include (1) agreements to fix prices, bid rigging, collusion (including price sharing) with competitors; (2) boycotts, certain exclusive dealing and price discrimination agreements; and (3) unfair trade practices including bribery, misappropriation of trade secrets, deception, intimidation and similar unfair practices. Employees are expected to seek advice from the Roswell Park Chief Legal Officer when confronted with business decisions involving a risk of violation of the antitrust laws. As a public benefit corporation, Roswell Park has a legal and ethical obligation to act in compliance with applicable laws, to engage in activities in furtherance of its charitable purpose, and to ensure that its resources are used in a manner which furthers the public good rather than the private or personal interests of any individual. Consequently, Roswell Park and its employees will avoid compensation arrangements in excess of fair market value, will accurately report payments to appropriate taxing authorities, and will file all tax and information returns in a manner consistent with applicable laws.

Standard 2.2 Fraud and Abuse

Roswell Park requires members of the Roswell Park Workforce to refrain from conduct which may violate the fraud and abuse laws. These laws prohibit (1) direct, indirect or disguised payments in exchange for the referral of patients (2) the submission of false, fraudulent or misleading claims to any government entity or third party payor, including claims for services not rendered, claims which characterize the service differently than the service actually rendered, or claims which do not otherwise comply with applicable program or contractual requirements; and (3) making false representations to any person or entity in order to gain or retain participation in a program or to obtain payment for any service. (For additional guidance, please refer to Roswell Park [Corporate Compliance Summary Policy No. 126.1](#), and the Corporate Compliance manual).

Standard 2.3 Lobbying/Political Activity

Roswell Park expects each of its employees to refrain from engaging in activity which may violate tax laws or ethical guidelines applicable to the workforce, involving a variety of lobbying and political activities. (Also, see [Political Activity Policy No. 230.1](#)).

1. No individual may make an agreement to contribute Roswell Park money, property, or services to any political candidate, party, organization, committee or individual in violation of any applicable law. Officers and employees may personally participate in and contribute to political organizations or campaigns, but they must do so as individuals, not as representatives of Roswell Park, and they must use their own funds.
2. When its experience may be helpful, Roswell Park may publicly offer recommendations concerning legislation or regulations being considered. In addition, it may analyze and take public positions on issues that have a relationship to the operations of Roswell Park when the Corporation's experience contributes to the understanding of such issues.
3. Roswell Park has many contacts and dealings with governmental bodies and officials. All such contacts and transactions shall be conducted in an honest and ethical manner. Any attempt to influence the decision-making process of governmental bodies or officials by an improper offer of any benefit is absolutely prohibited. Any request or demands by any governmental representative for any improper benefits should be immediately reported to the Roswell Park Chief Legal Officer.

Standard 2.4 Environmental

It is the policy of Roswell Park to manage and operate its business in the manner which respects our environment and conserves natural resources. Members of the Roswell Park workforce should strive to utilize resources appropriately and efficiently, to recycle where possible and otherwise dispose of all waste in accordance with applicable laws and regulations, and to work cooperatively with the appropriate authorities to remedy any environmental contamination for which the Corporation may be responsible.

Standard 2.5 Discrimination

Roswell Park believes that the fair and equitable treatment of employees, patients and other persons is critical to fulfilling its vision and goals.

It is a policy of Roswell Park to treat patients without regard to the race, color, religion, sex, ethnic origin, age or disability of such person, or any other classification prohibited by law. (Also see [Patient Admission Policy No. 401.1](#)).

It is the policy of Roswell Park to recruit, hire, train, promote, assign, transfer, layoff, recall and terminate employees based on their own ability, achievement, experience and conduct without regard to race, color, religion, sex, sexual orientation, ethnic origin, age or disability, or any other classification prohibited by law.

No form of harassment or discrimination on the basis of sex, sexual orientation, race, color, disability, age, religion or ethnic origin or disability or any other reclassification prohibited by law will be permitted. Each allegation of harassment or discrimination will be promptly investigated in accordance with applicable policies. (Also see [Policy on Unlawful Discrimination Policy No. 102.3](#)).

PRINCIPLE 3 - BUSINESS ETHICS

In furtherance of Roswell Park commitment to the highest standards of business ethics and integrity, members of the Roswell Park workforce will accurately and honestly represent the Corporation and will not engage in any activity or scheme intended to defraud anyone of money, property or honest services.

The standards set forth below are designed to provide guidance to ensure that Roswell Park's business activities reflect the high standards of business ethics and integrity. Conduct not specifically addressed by these standards must be consistent with Principles 2 and 3.

3.1 Honest Communication

Roswell Park requires candor and honesty from individuals in the performance of their responsibilities and in communication with Roswell Park's attorneys, auditors, and other individuals authorized by Roswell Park to conduct reviews or investigations. No member of the Roswell Park workforce shall make false or misleading statements to any patient, person or entity doing business with Roswell Park about other patients, persons or entities doing business or competing with Roswell Park, or about the products or services of Roswell Park or its competitors.

3.2 Misappropriation of Proprietary Information

Roswell Park workforce members shall not misappropriate confidential or proprietary information belonging to another person or entity nor utilize any publication, document, computer program, information or product in violation of a third party's interest in such product. All Roswell Park workforce members are responsible to ensure they do not improperly copy for their own use documents or computer programs in violation of applicable copyright laws or licensing agreements. Roswell Park workforce members shall not utilize confidential business information obtained from competitors, including customer lists, price lists, contracts or other information in violation of a covenant not to

compete, prior employment agreements, or in any other manner likely to provide an unfair competitive advantage to Roswell Park.

3.3 Interpretation of Standard

If there are questions regarding the existence of, interpretation or application of any Ethical standard, staff should be directed to the Roswell Park Ethics Officer.

PRINCIPLE 4 CONFIDENTIALITY

The Roswell Park Workforce shall maintain the confidentiality of patient and other confidential information in accordance with applicable legal and ethical standards. (Also see [Ethics Governing Patient Care Issues Policy No. 120.1](#) and [Confidentiality of Health Related Information Policy No. 408.10](#)).

Roswell Park and the Roswell Park Workforce are in possession of and have access to a broad variety of confidential, sensitive and proprietary information, the inappropriate release of which could be injurious to individuals, Roswell Park's partners and Roswell Park itself. Every Roswell Park Workforce member has an obligation to actively protect and safeguard confidential, sensitive and proprietary information in a manner designed to prevent the unauthorized disclosure of information.

4.1 Proprietary Information

Information, ideas and intellectual property assets of Roswell Park are important to organizational success. Information pertaining to Roswell Park competitive position or business strategies, payment and reimbursement information, and information relating to negotiations with employees or third parties should be protected and shared only with employees having a need to know such information in order to perform their job responsibilities. Roswell Park workforce members should exercise care to ensure that intellectual property rights, including patents, trademarks, copyrights and software are carefully maintained and managed to preserve and protect its value.

4.2 Personnel Actions/Decisions

Salary, benefit and other personal information relating to employees shall be treated as confidential. Personnel files, payroll information, disciplinary matters and similar information shall be maintained in a manner designed to ensure confidentiality in accordance with applicable laws. Employees will exercise due care to prevent the release or sharing of information beyond those persons who may need such information to fulfill their job function.

PRINCIPLE 5 - CONFLICTS OF INTEREST

Directors, officers, committee members and key employees owe a duty of undivided and unqualified loyalty to Roswell Park ("covered persons"). Persons holding such positions may not use their positions to profit personally or to assist others in profiting in any way at the expense of the organization.

All covered persons are expected to regulate their activities so as to avoid actual impropriety and/or the appearance of impropriety which might arise from the influence of those activities on business decisions of Roswell Park, or from disclosure or private use of business affairs or plans of Roswell Park.

In addition to Roswell Park requirements, if an employee is considered a "Policy Maker" by Roswell Park, such employee will be subject to annual disclosure requirements directly to the New York State Commission on Ethics and Lobbying in Government (OELIG) and must obtain COELIG approval before engaging in any non-Roswell Park outside activity paying

more than \$5,000. (See NY Public Officers Law section 73(a) and [Home Page | New York State Commission on Ethics and Lobbying in Government](#))

If questions regarding the existence of, interpretation or application any COELIG standard arise, staff should be directed to the Roswell Park Ethics Officer.

5.1 - Outside Financial Interests

While not all inclusive, the following will serve as a guide to the types of activities by a covered person, or household member of such person, which might cause conflicts of interest.

1. Ownership in or employment by any outside concern which does business with or provides research funding to Roswell Park. (This does not apply to stock or other investments held in a publicly held corporation, provided the value of the stock or other investments does not exceed 5% of the corporation's stock. Roswell Park may, following a review of the relevant facts, permit ownership interests which exceed these amounts if such ownership interests will not adversely impact Roswell Park's business interest or the judgment of the covered person.)
2. Conducting any business not on behalf of Roswell Park, with any vendor, supplier, contractor of Roswell Park, or any of their officers or employees.
3. Representation of Roswell Park by a covered person in any transaction in which he or she or a household member has a substantial personal interest.
4. Disclosure or use of confidential, special or inside information of or about Roswell Park, particularly for personal profit or advantage of the covered person or a household member.
5. Competition with Roswell Park by a covered person, directly or indirectly, in the purchase, sale or ownership of property or property rights or interests, or business investment opportunities.
6. Questions regarding whether a conflict of interest may exist should be discussed with a covered person's supervisor and/or Roswell Park's Chief Legal Officer and/or the Ethics Officer. (See Roswell Park Policies [812.1](#), [218.1](#), [1102.1](#) and [119.1](#), and NY Public Officer's Law sections [73](#) and [74](#)).

5.2 – Revolving Door Prohibitions (see NY Public Officer's Law sections 73(8)(a)(i) and 73(8)(a)(ii))

With limited exception, former Roswell Park employees may NOT:

1. Within 2 Years of leaving Roswell Park employment appear before Roswell Park or receive compensation for services on behalf of any person or company in relation to any matter before Roswell Park.
2. At any time appear before Roswell Park, communicate or otherwise render services before Roswell Park or any NY state agency, or receive compensation for such services on behalf of any person or company in relation to any transaction with respect to which the former Roswell Park employee was directly concerned and personally participated in, or which was under the former Roswell Park employee's direct consideration.

5.3 - Services for Competitors/Vendors

No covered person shall perform work or render services for any competitor of Roswell Park or for any organization with which Roswell Park does business or which seeks to do business with Roswell Park outside of the normal course of his/her employment with Roswell Park without approval as required by Roswell Park policy. Nor shall any such employee be a director, officer, or consultant of such an organization, or permit his/her name to be used in any fashion that would tend to indicate a business connection with such organization (see Roswell Park Policies [812.1](#), [218.1](#), [119.1](#) and [119.2](#)).

5.4 Participation on Boards of Directors/Trustees

1. A covered person must obtain approval from his/her supervisor prior to serving as a member of the Board of Directors/Trustees of any organization whose interest may conflict with those of Roswell Park. Approval under Roswell Park [Policy 218.1](#) must also be obtained.
2. A covered person who is asked, or seeks, to serve on the Board of Directors/Trustees of any organization whose interest would not impact Roswell Park (for example, civic [non-governmental], charitable, fraternal and so forth) is not required to obtain approval from their supervisor but must obtain approval under Roswell Park [Policy 218.1](#).
3. All fees/compensation (other than reimbursement for expenses arising from Board participation) that are received for Board services provided during normal work time shall be paid directly to Roswell Park.
4. A covered person must disclose all Board of Directors/Trustees activities in the annual Conflict of Interest disclosure statement.
5. Roswell Park retains the right to prohibit membership on any Board of Directors/Trustees where such membership might conflict with the best interest of Roswell Park.
6. Questions regarding whether Board participation might present a conflict of interest should be discussed with a covered person's supervisor and/or Roswell Park's Chief Legal Officer and/or Ethics Officer.

5.5 Academic Honoraria and Outside Honoraria

Employees are, with the permission of their supervisor, encouraged to participate as faculty and speakers at educational programs and functions. However, payment for such activities may be accepted only in compliance with the [Outside Activity Policy No. 218.1](#) and the [A+ Time and Academic Honoraria Policy #122.1](#).

PRINCIPLE 6 - BUSINESS RELATIONSHIPS

Business transactions with vendors, contractors and other third parties shall be transacted free from offers or solicitation of gifts and favors or other improper inducements in exchange for influence or assistance in a transaction. (Also, see NY Public Officers Law sections 73 and 74 and Roswell Park [Policy No. 812.1](#)).

The standards set forth below are intended to guide key employees in determining the appropriateness of the listed activities or behaviors within the context of Roswell Park business relationships, including relationships with vendors, providers, contractors, third party payors and government entities. It is the intent of Roswell Park that this policy be construed broadly to avoid even the appearance of improper activity. If there is any doubt or concern about whether specific conduct or activities are ethical or otherwise appropriate, contact Roswell Park Chief Legal Officer or the Ethics Officer.

6.1 Gifts and Gratuities

Gifts from Patients: Employees are prohibited from soliciting tips, personal gratuities or gifts from patients and from accepting money, tips, gratuities or monetary substitutes such as gift certificates or gift cards. Employees may accept non-monetary gifts of a nominal value (e.g. cookies, candy, etc.) from patients or patients' family members. If a patient or another individual wishes to present a monetary gift, he/she should be referred to the Development Office.

1. Gifts Influencing Decision Making - Employees shall not accept gifts, favors, services, entertainment or other things of value to the extent that decision-making or actions affecting Roswell Park might be influenced. Similarly, the offer or giving of money, services or other things of value with the expectation of influencing the judgment or decision-making process of any purchaser, supplier, customer, government official or other person by Roswell Park is absolutely

prohibited. Any such conduct must be reported immediately to the Roswell Park Chief Legal Officer or the Ethics Officer.

2. Gifts from Existing Vendors - Employees are prohibited from accepting gifts from vendors and other persons and organizations doing business with Roswell Park. The purpose of this policy is to avoid even the appearance of impropriety. (Please see Roswell Park Standards for Vendor Relationships and Interactions [Policy No. 812.1](#) for specific information and guidance).

6.2 Contracting

Employees may not utilize "insider" information for any business activity conducted by or on behalf of Roswell Park. All business relations with contractors must be conducted at arm's length both in fact and in appearance and in compliance with Roswell Park and New York State policies, procedures, rules and regulations. Employees must disclose personal relationships and business activities with contractor personnel which may be construed by an impartial observer as influencing the employees' performance or duties. Employees have a responsibility to obtain clarification from management on questionable issues which may arise and to comply, where applicable, with the New York State Public Officer's Law.

6.3 Business Inducements

The Roswell Park Workforce shall not seek to gain any advantage through the improper use of payments, business courtesies or other inducements. Offering, giving, soliciting or receiving any form of bribe or other improper payment is prohibited.

Commissions, rebates, discounts and allowances that are customary and acceptable business inducements may be accepted provided that they are approved by Roswell Park management, they do not constitute illegal or unethical payments, they are reasonable in value, competitively justified, properly documented, and made to the business entity to whom the original agreement or invoice was made or issued. Such payments should not be made to individual employees or agents of business entities. In addition, employees may provide gifts, entertainment and meals of nominal value to Roswell Park customers, current and prospective business partners and other persons when such activities have a legitimate business purpose and are reasonable and consistent with all applicable laws.

PRINCIPLE 7 - PROTECTION OF ASSETS

The Roswell Park Workforce will strive to preserve and protect the Corporation's assets by making prudent and effective use of Roswell Park resources and properly and accurately reporting its financial condition. This policy also mandates appropriate use and expenditure of grant funding for grant/research related purposes.

The Standards set forth below are intended to guide key employees by articulating Roswell Park's expectations as they relate to activities or behaviors or which reflect a reasonable and appropriate use of assets of a nonprofit entity.

7.1 Internal Control

Roswell Park has established control standards and procedures to ensure that assets are protected and properly used and that financial records and reports are accurate and reliable. All employees of Roswell Park share the responsibility for maintaining and complying with required internal controls. (Also, see policy [Purchases Made with Roswell Park \(PBC\), HRI and RPAF Funds Policy No. 624.1](#)).

7.2 Financial Reporting

All financial reports, accounting records, research reports, expense accounts, time sheets and other documents must accurately and clearly represent the relevant facts or the true nature of a transaction.

Improper or fraudulent accounting, documentation or financial reporting is contrary to the policy of Roswell Park and may be in violation of applicable laws.

7.3 Travel and Entertainment

Travel and entertainment expenses should be consistent with the employee's job responsibility and the organization's needs and resources. It is Roswell Park's policy that an employee should not suffer a financial loss or a financial gain as a result of reasonable and necessary business travel and entertainment. Employees are expected to exercise reasonable judgment in the use of Roswell Park's assets and to spend the organization's assets only for those business purposes that are reasonable, necessarily incurred, and in furtherance of the mission of Roswell Park. Employees must also comply with Roswell Park policies relating to travel expense ([see Policy 122.1](#)). Grant Funding is never to be utilized for entertainment related expenditures.

7.4 Personal Use of Corporate Assets

All members of the Roswell Park workforce are expected to refrain from converting assets of the organization to personal use. All property and business of the organization shall be conducted in the manner designed to further Roswell Park's interest rather than the personal interest of an individual employee. Members of the Roswell Park workforce are prohibited from the unauthorized use or taking of Roswell Park's equipment, supplies, materials, or services. Prior to engaging in an activity on company time which will result in remuneration to the employee or the use of Roswell Park's equipment, supplies, materials or services for personal or non-work related purposes, employees shall obtain the approval of the appropriate Administrator or supervisor. Personal use of Roswell Park resources is routinely prohibited. (Also, [see Use of Roswell Park Resources Policy No. 105.1](#)).

E. ADMINISTRATION AND APPLICATION OF THIS CODE OF CONDUCT

- a. Roswell Park expects each person to whom this Code of Conduct applies, to abide by the Principles and Standards set forth herein and to conduct the business and affairs of Roswell Park in a manner consistent with the general statement of principles set forth herein.
- b. Violations of this policy will be addressed through corrective counseling and/or progressive discipline process, in accordance with the collective bargaining agreements, if applicable.
- c. Several mechanisms are available to members of the Roswell Park workforce including employees, managers and Department Chairs to promote adherence to the Code of Conduct and to facilitate conflict resolution. These include the following:
 1. Employee Assistance Program ([Policy 107.1](#))
 2. Department of Human Resources assistance including, but not limited to: (a) anger management referrals (b) training, coaching and assistance for managers and staff.
 3. Compliance Hotline (845-3566) for reporting violations or concerns anonymously if necessary.
- d. Nothing in this Code of Conduct is intended to nor shall be construed as providing any additional employment or contract rights to employees or other persons. While Roswell Park will generally attempt to communicate changes concurrent with or prior to the implementation of such changes, Roswell Park reserves the right to modify, amend or alter the Code of Conduct without notice to any person or employee.

F. DISTRIBUTION

This Policy and Procedure will be distributed to all Roswell Park Managers via the Roswell Park internal web page and to holders of backup hard copies of the manual. Managers are responsible for communicating policy content to pertinent staff.